**Registered Company No:** 

06555157

(England and Wales)

Registered Charity No:

1125532

Report of the Trustees and Unaudited Financial Statements for the Year Ended 31 March 2025 for Surrey Hills Society

# Contents of the Financial Statements for the Year Ended 31 March 2025

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#### Report of the Trustees

#### For the year ended 31 March 2025

The trustees, who are also directors of the charity for the purposes of the Companies Act, present their report with the financial statements of the charity of the year ended 31 March 2025.

The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice, applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) effective 1 January 2015.

#### **OBJECTIVES AND ACTIVITIES**

## **Objectives and Aims**

The Society seeks to promote, enhance and conserve the physical and natural environment and its natural beauty around the Surrey Hills Area of Outstanding Natural Beauty.

The Surrey Hills Society is an independent charity promoting the positive enjoyment and care of the Surrey Hills Area of Outstanding Natural Beauty for the benefit of those who live, work in or visit the area. The Society encourages people to explore and learn about the special qualities and distinctiveness of the area which is recognised as being of unique value and needs to be nurtured for the benefit of future generations to enjoy. The Surrey Hills Society is dedicated to the protection and enhancement of this outstanding and natural landscape.

The Society's aims and roles are:

- 1 Creating greater awareness and understanding of the Surrey Hills through education, publicity and events
- 2 Providing activities for members and supporters of the Society, including walks, talks, social events, advice, communications for (and with) members
- 3 Promoting and championing farming, forestry and local industries, including tourism, and raising awareness of local produce and crafts
- 4 Protecting and improving facilities for recreational use of the area
- 5 Encouraging conservation alongside the improvement of the amenities and features which make the Surrey Hills special
- 6 Influencing regional and local authorities, seeing high standards of planning so as to protect and enhance the landscape and character of the Surrey Hills.

We have referred to the guidance contained in the Charity Commissions' general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the trustees now consider how planned activities will contribute to the aims and objectives of the Society.

#### **ACHIEVEMENT AND PERFORMANCE**

The Society continues to flourish, driven by the dedication of our volunteers, the generosity of our members, and the enthusiasm of all who share our passion for the Surrey Hills National Landscape. This year has seen excellent progress across events, conservation projects, publications, and community engagement.

#### **Events Programme**

During 2024/25, the Society delivered **41 events** across the Surrey Hills. These ranged from guided walks and talks to cultural and heritage visits. A further 3 events were planned, two of which had to be cancelled due to adverse weather conditions and one due to a problem with the venue.

The events programme generated £9,180 of income, with costs of £5,998 resulting in a healthy surplus of £3,182.

I extend warm thanks to **Sall Baring** and the **Events Team**, whose dedication, creativity, and hard work ensured such a varied and successful programme.

#### **Volunteer Contribution**

Our volunteers remain the lifeblood of the Society. Their contributions span far beyond conservation and events — from newsletters, shows, and communications to administration and membership support.

This year, they have been instrumental in:

- editing and distributing newsletters.
- representing the Society at county shows and fairs.
- supporting communications, including Mailchimp updates.
- handling bookings and administration.
- stewarding events and leading guided walks.

In particular, I would like to thank:

Peter Salisbury, for his invaluable work with minutes, MailChimp communications, and bookings administration;

Stella Cantor, who manages our membership and IT as well as supervising the distribution of our newsletters;

Jean Arnold who manages our shows programme;

All our contributors to the newsletters that we publish 3 times a year, particularly Chris Howard, Ken Bare, Suzie Turner and Diane Cooper;

Lesley Crofts, who although paid part-time effectively volunteers as well as she goes way beyond the call of duty in the way in which goes about assisting with all our bookings and the website.

On behalf of the Trustees, I express my heartfelt thanks to all our volunteers — your dedication, goodwill, and generosity underpin everything the Society achieves.

#### **Conservation and Community Projects**

Our conservation work has continued to expand, with measurable results and growing community impact. Sadly, Christa Emmett left at the end of March to join the Surrey Wildlife Trust. However, we wish her every success and are delighted to welcome Kate Bannister who joined us in October 2024 as our new Project and Volunteer Coordinator. Under their supervision:

38 dedicated volunteer sessions were held, engaging a total of 540 volunteers — equivalent to 1.5 volunteers working every day of the year.

Volunteers contributed 1,756.5 hours, amounting to 73 working days (around one fifth of the year).

1.653 km of new hedgerows were planted — equivalent to the distance from Denbies Community Garden to the viewpoint at Box Hill.

An impressive 9,924 trees were planted, strengthening biodiversity and enhancing the Surrey Hills landscape.

#### **Growing Together: Inclusion and Conservation**

A significant highlight of the year has been the progress of the Growing Together project, generously supported by the National Lottery Heritage Fund with a grant of nearly £145,000. This ambitious initiative aims to create a lasting legacy of inclusive environmental conservation in the Surrey Hills, ensuring everyone has the opportunity to access and enjoy our special landscape.

From June 2024 to March 2025, the project delivered 25 events, totaling 53 hours of activity, and engaged 205 participants. These included:

- 28 members of charities supporting people with disabilities;
- 101 service users of charities supporting people with learning disabilities;
- 50 members of minority ethnic communities;
- 30 participants from organisations supporting people with poor mental health.

Three key partners — the Surrey Minority Ethnic Forum, the Surrey Coalition of Disabled People, and Surrey Choices — have been central to the programme's success, helping ensure that activities are co-designed and accessible to diverse communities.

Feedback has been overwhelmingly positive and I would particularly like to thank our Growing Together Project Manager, India Davies, for the amazing work she has done in developing the programme and then making it happen! Participants reported increased confidence, improved wellbeing, and a stronger sense of belonging. Growing Together demonstrates how conservation and getting out into the countryside can be a catalyst for inclusion, learning, and transformation. We are grateful to the National Lottery Players for making this project possible and are excited about its lasting impact.

#### **Care Farm Activities**

Our Care Farm programme has grown into a vibrant and therapeutic strand of our work, providing opportunities for people of all ages and backgrounds to connect with land, farming, and nature. This has been brilliantly managed by Katie Daws, who has brought her experience of both farming and supporting those with mental health issues to bear to develop a truly fantastic programme. Working with **four farms** across the Surrey Hills 71 participants were referred over 85 visits through **ten sources**, including Growing Health Together, Surrey Choices, YMCA, Haven/Mind Works, Family Voice Matters, Extended Hope, Amber, Social Prescribing networks, Way Through, and self-referrals.

#### Activities covered:

- Animal care supporting veterinary checks, calving, hoof trimming, feeding, and welfare monitoring.
- Farm management mucking out, repairing fences, maintaining water and feed systems, and record-keeping.
- **Environmental conservation** building bug hotels, composting, planting hedgerows, and managing pastures.
- Equestrian activities horse riding and handling.

The programme has delivered clear benefits for wellbeing, confidence, and mental health, recognised in a **BBC feature**, "Helping on the farm reaps mental health benefits." The Care Farm embodies our mission to connect people with nature while also supporting resilient rural communities.

#### The Thousand Year Tree

We are delighted by the success of the stunning new book, The Thousand Year Tree — a publishing first for the Surrey Hills Society. The book tells the story of Surrey's ancient trees, beginning with the thousand-year-old yews at Newlands Corner, brought to life through poems, illustrations, and historical timelines.

This collaboration between author Lucy Reynolds, illustrator Katie Hickey, and pupils from Pine Class at Weyfield Primary Academy was delivered with support from the Guildford Book Festival, the Old Dungate Press, Surrey County Council, the Surrey Hills National Landscape, and Defra's Access for All Fund, alongside 52 Surrey libraries.

Over 20 schools have been visited, and workshops have helped children understand that while trees may appear strong and timeless, they are in fact fragile and in need of protection. Sales at Waterstones and independent bookshops have spread this important message widely.

Author Lucy Reynolds noted: "The children's creativity and hard work contributed to its enormous success, along with the range of partners involved who ensured the book reached its full potential. Its success has proved that this model works, paving the way for more sequels to come."

Building on this success, the Society is now developing a sequel — A Raindrop Falls — focusing on the ecology and history of the Tillingbourne River.

#### **Partnerships and Community Engagement**

We continue to work closely with the Surrey Hills National Landscape team, Surrey Wildlife Trust, The National Trust, numerous environmental and local organisations as well as community groups and schools. One of the strongest assets of the Society is our extensive network across the Surrey Hills. These partnerships amplify our work and ensure that the Society's activities are aligned with the wider vision for the Surrey Hills.

#### **Financial Position**

Our financial position remains sound. With prudent management of income from membership subscriptions, events, and fundraising, we have maintained a healthy balance while investing in projects that will build long-term capacity.

I extend my particular thanks to Martin Cantor, our Treasurer, for his excellent stewardship of the accounts and guidance to the Trustees.

# **Looking Ahead**

As we move into 2025/26, we look to expand our conservation projects, strengthen our educational outreach, and secure new funding sources to underpin long-term sustainability. Our priorities will be to:

- consolidate and grow the Growing Together and Care Farm programmes;
- deliver The Raindrop Falls to schools and communities;
- expand our events programme to attract new audiences;
- increase our presence at shows, schools, and festivals;
- continue strengthening our volunteer network.

With the commitment of our volunteers, the dedication of our Trustees, and the support of our members and partners, the Society is well placed to continue playing a leading role in promoting, protecting, and celebrating the Surrey Hills.

**GORDON JACKSON** 

Chairman

Report of the Trustees
For the year ended 31 March 2025

#### FINANCIAL REVIEW & RESERVES POLICY

As in previous years, the Society's work is funded by membership subscriptions, donations and grants received for specific purposes. Our Newsletter sponsor is Bury Hill Estate Management Limited whom we thank wholeheartedly for their support.

Overall, the Society's financial position is strong with net reserves of £104,093 at 31 March 2025. Unrestricted Reserves now stand at £50,675 and the Trustees are therefore confident that the Charity has appropriate reserves to finance the increasingly diverse range of activities that are now being undertaken without necessarily relying on grant funding to do so. The Society's reserves provide the Trustees with confidence that The Society can continue to operate as a going concern over the next twelve-month period.

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

#### **Governing Document**

The Charity is controlled by its governing document and constitutes a company limited by guarantee as defined by the Companies Act 2006.

# **Recruitment and Appointment of New Trustees**

The Trustees have received great support and encouragement from the Surrey Hills Board. They have also been fortunate to have help from a number of hardworking volunteers that have formed the various committees that do so much to run the day-to-day affairs of the Society. The directors of the company are also the charity trustees for the purposes of charity law and under the company's Articles. Trustees are initially appointed to the trustee board and proposed for election at the AGM following their appointment. One third of the trustees retire by rotation at the AGM each year. If the charity is unable to fill the vacancy of a retiring trustee, the trustee may be re-appointed.

#### **Management Structure**

The trustees have delegated day to day management of the Society to various committees which meet regularly.

#### **Risk Management**

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. The trustees have the responsibility for identifying and assessing the Society's key risks arising from the various activities it undertakes and these matters are considered at trustee meetings along with recommended mitigating actions. Such mitigation includes clear controls over our finances, insurance arrangements and ensuring that, whatever the nature of a given activity, a risk assessment is carried out.

Report of the Trustees for the Year Ended 31 March 2025

#### Reference and Administrative Details

Registered Company no:

6555157

(England and Wales)

Registered Charity no:

1125532

Registered Office:

Warren Farm Barns, Headley Lane, Mickleham, Surrey RH5 6DG

#### **Trustees**

Trustees and Directors

The following Trustees served throughout the current and preceding periods unless noted otherwise below:

M Cantor

P Salisbury

G Jackson

K McCusker

S Robinson

K Newson - Clark

C. Harris (appointed 9 November 2024)

#### **Independent Examiner**

Nicholas Boot F.C.A. Bullimores LLP Old Printers Yard 156 South Street Dorking Surrey RH4 2HF

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

Trustee - G Jackson

# Independent Examiner's Report to the Trustees of the Surrey Hills Society

I report on the accounts of the Surrey Hills Society for the year ended 31 March 2025, which comprise the Statement of Financial Activities, Balance Sheet and related notes.

#### Respective Responsibilities of Trustees and Examiner

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

#### **Basis for Independent Examiner's Report**

Your examiner must be a member of a body listed in section 145 of the 2011Act. I confirm that I am qualified to undertake the examination because I am a member of the ICAEW, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
- 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be

02/10/2025

reached.

Old Printers Yard 156 South Street Dorking SurreyRH4 2HF

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Nicholas Boot F.C.A.
For and on behalf of Bullimores LLP
Chartered Accountants

Surrey Hills Society

Statement of Financial Activities for the Year Ended 31 March 2025
Including Income and Expenditure Account

				31.3.25	31.3.24
	Notes	Unrestricted Funds £	Restricted Funds £	Total Funds £	Total Funds £
INCOME AND ENDOWMENTS FROM:					
Donations and Legacies Charitable Activities		23,787	36,620	23,787 36,620	14,004 165,084
Firests					
Events Promotional		9,180	? <u>≅</u> ()	9,180	13,119
Tomodonai		924	( <b>=</b> )	924	832
Investment Income	2	483	: <b>=</b> 8	483	251
Total	9	34,374	36,620	70,994	193,290
EXPENDITURE ON Charitable Activities Events & Operations Promotional	3	30,564 649	84,264	114,828 649	115,612 82
Total		31,213	84,264	115,477	115,694
NET INCOME/(EXPENDITURE)	9	3,161	(47,644)	(44,483)	77,596
RECONCILIATION OF FUNDS					
Total funds brought forward		47,514	101,062	148,576	70,980
TOTAL FUNDS CARRIED FORW	/ARD	50,675	53,418	104,093	148,576

#### CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities

These notes form part of these financial statements

#### Balance Sheet at 31 March 2025

		Unrestricted Funds	Restricted Funds	31.3.25 Total Funds	31.3.24 Total Funds
EIVED ACCETS	Notes	£	£	£	£
FIXED ASSETS Equipment	8	149	( <b>6</b> )	149	392
CURRENT ASSETS		10.100		10.100	10.050
Debtors	9	12,130		12,130	19,078
Cash at Bank and in hand		49,631	53,418	103,049	131,9 18
CURRENT ASSETS	-	61,910	53,418	115,328	150,9 96
CREDITORS Amounts falling due within one year.	10	11,235	=	11,235	2,812
NET CURRENT ASSETS	-	50,675	53,418	104,093	148,1 84
TOTAL ASSETS LESS CURRENT LIABILITIES	_	50,675	53,418	104,093	148,5 76
NET ASSETS		50,675	53,418	104,093	148,576
FUNDS					
Unrestricted Funds		50,675	: <del>*</del>	50,675	47,514
Restricted Funds			53,418	<u> </u>	101,062
TOTAL FUNDS		50,675	53,418	104,093	148,576

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2025.

The members have not required the charitable company to obtain an audit of its financial statements for the year ended 31 March 2025 in accordance with Section 476 of the Companies Act 2006.

The Trustees acknowledge their responsibilities for:

- a) ensuring that the charitable company keeps accounting records that comply with sections 386 and 387 of the Companies Act 2006; and
- b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of sections 394 and 395 which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

Surrey Hills Society Balance Sheet at 31 March 2025 (cont'd)

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the Board of Trustees on 30 September 2025 and were signed on its behalf by:

TRUSTEE - G Jackson

DATE 11 October 2025

Notes to the Financial Statements for the year ended 31 March 2025

#### **1.ACCOUNTING POLICIES**

#### Basis of preparing the financial statements

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the U.K. and Republic of Ireland (FRS 102). The charitable company is a public benefit entity for the purposes of FRS 102 and a registered charity established as a company under guarantee and therefore has also prepared its financial statements in accordance with the Statement of Recommended Practice applicable to charities who prepare their accounts in accordance with the Financial Reporting Standards in the U.K and Republic of Ireland (FRS 102, Charities SORP), the Companies Act 2006 and the Charities Act 2011. The financial statements have been prepared in accordance with the historical cost convention.

#### Financial Reporting Standard 102 - reduced disclosure exemptions.

The charity has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102.

- the requirements of Section 7 Statement of Cash Flows

#### **Going Concern**

The Trustees have assessed whether the use of the going concern basis is appropriate and have considered possible events or conditions that might cast significant doubt on the ability of the charitable company to continue as a going concern. The Trustees have made this assessment for a period of at least one year from the date of the approval of the financial statements. In particular, the Trustees have considered the charitable company's forecasts and projections and have taken account of pressures on donation income. After making enquiries the Trustees have concluded that there is a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. The charitable company therefore continues to adopt the going concern basis in preparing its financial statements.

#### Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds.

#### Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs by category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with use of resources.

#### **Tangible Fixed Assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life

Plant and Machinery

25% on cost

#### Taxation

The charity is exempt from Corporation Tax on its charitable activities.

Notes to the Financial Statements for the year ended 31 March 2025 (cont'd)

#### **Fund Accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees. Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor when funds are raised for particular restricted purposes.

Further explanations of the nature and purpose of each fund is included in the notes to the financial statements.

#### **Critical Accounting Estimates and Areas of Judgement**

In the view of the trustees, in applying the accounting policies adopted, no judgements were required that have a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions carry a significant risk of material adjustment in the next financial year.

#### **Financial Instruments**

#### (i) Cash and Cash Equivalents

Cash and Cash Equivalents include cash at bank and in hand and short-term deposits with a maturity date of three months or less.

#### (ii) Debtors and Creditors

Debtors and creditors receivable or payable within one year of the reporting date are carried at their transaction price. Debtors and creditors that are receivable in more than one year and not subject to a market rate of interest are measured at the present value of the expected future receipts or payments discounted at a market rate of interest.

#### 2. INVESTMENT INCOME

		31.3.25	31.3.24
		£	£
Bank interest		483	251
3. CHARITABLE ACTIVITIES COSTS	Direct	Support	TOTAL
	Costs	Costs	
	£	£	£
Events	5,998	108,830	114,828
Promotional	649	-	649
	6,647	108,830	115,477

£93,800 (2024: £86,490) of expenditure was in respect of restricted funds.

4. SUPPORT COSTS	Totals
	£
Management	21,899
Other	693
Salary costs	86,238
TOTÁL	<u>108,830</u>

#### 5. NET INCOME/(EXPENDITURE)

After charging:

	31.3.25	31.3.24
Depreciation - owned assets	1,060	857

#### 6. EMPLOYEES

During the year there were three members of staff(2024: one), all of whose costs were charged to the Restricted Funds established for the purpose of supporting their roles. None of these costs were bome by the Society's own funds

	31.3.25	31.3.24
	£	£
Wages and salaries	95,774	30,440

#### 7. TRUSTEES REMUNERATION AND BENEFITS

Key Management personnel include the Trustees of the charitable company. There was no trustee remuneration of any kind or reimbursement of expenditure for the years ended 31.3.25 and 31.3.24.

8. TANGIBLE FIXED ASSETS	Diant 9 A	Jackinen,
At 1,4.24	fant & r	Machinery
Cost	3,42	26
Additions		17
At 1.4.25	4,24	13
Depreciation		
At 1.4.24	3,00	
Charge for the year	1,00	30
	4,09	34
Net Book Value		
At 31.3.25		19
At 31.3.24	39	92
9. DEBTORS	31.3.25	31.3.24
	£	£
Rent Deposit	63	63
Other Debtors	<u>12,067</u>	<u>19,015</u>
TOTAL	<u>12,130</u>	19,078
10 CREDITORS	31.3.25	31.3.24
	£	£
Other Creditors (Unrestricted)	4,873	870
Payroll Taxes	4,593	1,467
Accrued Pensions	<u>1,769</u>	<u>475</u>
TOTAL	<u>11,235</u>	2,812

# 11. MOVEMENT IN FUNDS

11. MOVEMENT IN 1 GND3			
	At	Net movement in funds	At
	1.4.24		31.3.25
	£	£	£
Unrestricted funds			
General Fund	47,514	3,161	50,675
Restricted Funds			
	0.000		0.000
Wanderdusk	2,000	:=:	2,000
Surrey Hills Champions	€	-	12:
Surrey Hills Trust Fund		-	35
East Surrey Care Farm Project	63,502	(24,424)	39,078
Hedge & Treeplanting	-	: <b>-</b> 1	0.00
Volunteer Co-Ordinator	34,304	(21,964)	12,340
Send Prison Artwork	2,405	(2,405)	500
Making Space For Nature	₹.	*	-
Farming in a Protected landscape	₩.	=:	, <del>-</del>
Yew Tree Project	(1,000)	1,000	:=:
NHLF – Growing Together	(149)	149	
House of Invisible Hands	€	<b>(4)</b>	•
Total Restricted Fund	101,062	(47,644)	53,418
TOTAL FUNDS	148,576	(47,644)	104,093

The restricted funds listed above are held by the Society to be spent in due course on specific activities:

Volunteer Co-Ordinators - Funds retained to support the employment of our Volunteer Co-Ordinator.

Send Prison -Artwork created for Surrey Hills Society in conjunction with the Michael Varah Fund.

East Surrey Care Farm Project – Piloting of nature-based health interventions on farms in East Surrey.

# 12. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2025 or 31 March 2024.

Surrey Hills Society Detailed statement of financial activities for the year ended 31	31.3.25	31.3.24
	£	£
INCOME AND ENDOWMENTS		
Donations and Legacies	707	1 572
Donations	787	1,573
Gift Aid	1,802	1,451
Subscriptions	11,283	10,980
Other Income	9,915	405.004
Restricted Activities	36,620	165,084
Total - Income and Endowments	60,407	179,088
Investment Income		054
Bank Interest	483	251
Daint mo.		
Charitable Activities		12 110
Event Income	9,180	13,119 447
Promotional sales	739	385
Gift Packs	185	
Total - Charitable Activities	10,104	13,951
	***************************************	100,000
Total Incoming Resources	70,994	193,290
EXPENDITURE		
Charitable Activities	649	82
Attendance at Shows	373	566
Direct Clothing Costs	5,998	8,765
Direct Event Costs	233	
Other merchandising costs	84,264	86,490
Restricted Activities	91,517	95,903
Total Expenditure - Charitable Activities	31,517	
Support Costs		
Management		
Insurance	853	696
Printing	5,020	2,962
Postage and Stationery	1,128	1,713
Sundries	732	632
Consultancy Fees	7,034	7,484
Technology and IT	1,080	2,276
Archive Rent	1,438	1,430
Bank & Card charges	644	559
PR and Social Media	2,910	-
Depreciation	1,060	857
Total Expenditure - Support Costs	21,899	18,609
		-
Other	0.064	1,182
Donations	2,061	
Tetal Pacources Eypended	115,477	115,694
Total Resources Expended		
Net income/	(44,483)	77,596
(Expenditure)	1	
(Expolicitato)		