Registered Company No: 06555157 (England and Wales)

Registered Charity No: 1125532

Report of the Trustees and Unaudited Financial Statements for the Year Ended 31 March 2026 for Surrey Hills Society

Surrey Hills Society

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for the Year Ended 31 March 2026

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Report of the Trustees

For the year ended 31 March 2026

The trustees, who are also directors of the charity for the purposes of the Companies Act, present their report with the financial statements of the charity of the year ended 31 March 2026.

The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice, applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) effective 1 January 2015.

OBJECTIVES AND ACTIVITIES

Objectives and Aims

The Society seeks to promote, enhance and conserve the physical and natural environment and its natural beauty around the Surrey Hills National Landscape.

The Surrey Hills Society is an independent charity promoting the positive enjoyment and care of the Surrey Hills National Landscape for the benefit of those who live, work in or visit the area. The Society encourages people to explore and learn about the special qualities and distinctiveness of the area which is recognised as being of unique value and needs to be nurtured for the benefit of future generations to enjoy. The Surrey Hills Society is dedicated to the protection and enhancement of this outstanding and natural landscape.

The Society's aims and roles are:

1 Creating greater awareness and understanding of the Surrey Hills through education, publicity and events
2 Providing activities for members and supporters of the Society, including walks, talks, social events, advice, communications for (and with) members
3 Promoting and championing farming, forestry and local industries, including tourism, and raising awareness of local produce and crafts
4 Protecting and improving facilities for recreational use of the area
5 Encouraging conservation alongside the improvement of the amenities and features which make the Surrey Hills special
6 Influencing regional and local authorities, seeing high standards of planning so as to protect and enhance the landscape and character of the Surrey Hills.

We have referred to the guidance contained in the Charity Commissions' general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the trustees now consider how planned activities will contribute to the aims and objectives of the Society.

ACHIEVEMENT AND PERFORMANCE

The year to 31 March 2026 has been one of the most significant in the Surrey Hills Society's history.

Our charitable purpose is to inspire people to value and care for the Surrey Hills National Landscape. During the past year we have continued to provide an extensive programme of walks, talks, visits and educational activities for members whilst, at the same time, developing our capacity to deliver major projects which create lasting benefits for people, nature and communities.

This has been a year of transition. We welcomed Em Adler as our first Chief Executive Officer, strengthening our organisational capacity and enabling us to move confidently into a new phase of development. I would like to record my thanks to Em, our Finance Director Martin Cantor, our small but dedicated staff team, our trustees, our volunteer leaders and, above all, the hundreds of volunteers who contribute so much of their time and expertise to the Society.

Supporting our Members – Events Programme

The Society's programme of events continues to lie at the heart of our charitable work, providing opportunities for members and visitors to experience, understand and enjoy the outstanding landscapes, heritage and communities of the Surrey Hills National Landscape.

During the year we organised 34 events, attracting approximately 500 participants, with many events proving extremely popular and several becoming fully booked well in advance. Alongside our programme of special visits and talks, our free guided walk on the first Sunday of each month continued to introduce both members and non-members to different parts of the Surrey Hills and remains one of our most successful ways of encouraging people to discover the countryside close to where they live.

The breadth of this year's programme reflected the remarkable diversity of the Surrey Hills itself. Members enjoyed guided walks exploring woodland, commons and river valleys together with opportunities to learn more about the area's wildlife and magnificent trees. Visits to farms, vineyards and rural enterprises demonstrated the close relationship between farming, conservation and the local economy, whilst guided tours of historic houses, gardens and important heritage sites celebrated the rich cultural history of the area. Our programme also included illustrated talks, visits to military and industrial heritage sites and opportunities to experience places that are not normally open to the public.

Among the year's highlights were the Chairman's Day at Sondes Place Farm and Denbies Vineyard, a behind-the-scenes visit to Polesden Lacey, tours of Chilworth Gunpowder Mills and Dunsfold Aerodrome, visits to Brightleigh Farm, Langley Vale and Sayers Croft, together with guided tree walks and a varied programme of walks through some of the finest countryside in the Surrey Hills. Each event sought not only to entertain but also to deepen understanding of the landscape, its history, its wildlife and the people who care for it.

These activities continue to make an important contribution to the Society's charitable objectives by inspiring people to value and care for the Surrey Hills. They also strengthen friendships between members, encourage volunteering and introduce many new people to the Society each year.

The programme generated income of £7,875 with expenditure of £5,049 producing a surplus of £2,826, all of which helps support the Society's wider charitable activities.

I would like to record my sincere thanks to Sall Baring, the Events Committee, our volunteer walk leaders, speakers and hosts, whose enthusiasm, expertise and meticulous organisation continue to deliver such a varied and high-quality programme. I would like to particular thank Lesley Crofts, who has retired as Event Coordinator after a number of years. I know all our members appreciated her unfailing good humour and efficiency. Her role has now been filled by Jo Jones, whom I am pleased to welcome to the Society.

A Growing Impact

The Society's activities are increasingly demonstrating that protecting landscapes and improving people's wellbeing go hand in hand.

During the year we have continued to develop programmes which connect people with nature, improve biodiversity, support farming communities, encourage volunteering and widen access to the Surrey Hills. Three projects in particular illustrate this approach: Growing Together, Farm for Health and the Surrey Hills Ranger Service

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Growing Together

Our National Lottery Heritage Fund supported Growing Together project concluded during the year and has exceeded virtually every target originally set.

The project was established to address one of the major challenges facing protected landscapes: ensuring that everyone has the opportunity to enjoy and benefit from nature, particularly those communities who have traditionally been under-represented in countryside activities.

Working closely with organisations including Surrey Choices, the Surrey Coalition of Disabled People, Surrey Minority Ethnic Forum and many other community partners, the project delivered 93 co-designed activities, almost double the original target, generating 756 participant attendances across Surrey. Participants included people with physical disabilities, learning disabilities, mental health challenges and minority ethnic communities.

The independent evaluation demonstrated impressive outcomes:

- 92% of participants reported improved wellbeing;
- 88% reported increased confidence;
- more than 85% developed new practical and conservation skills;
- over 1,000 trees were planted together with significant habitat improvements across the Surrey Hills.

Perhaps most importantly, Growing Together has shown that conservation, heritage and wellbeing can be successfully combined to create meaningful opportunities for people who might otherwise never have experienced the Surrey Hills.

The project has also left a lasting legacy. Many participants have progressed into volunteering through our new Ranger Service, while the learning gained from the programme is already shaping the way we design future projects.

Farm for Health

One of the most exciting developments has been the continued growth of Farm for Health.
Originally established as a pilot project working with four farms, Farm for Health demonstrates the remarkable contribution that working farms can make to mental health and social wellbeing.
During 2025/26 the programme supported 87 vulnerable individuals, bringing the total over the initial eighteen-month pilot to 175 participants. The project has increasingly focused on young people who are not in education, employment or training (NEET), together with those at risk of becoming disengaged from education.
Many participants face multiple disadvantages:

- over 90% experience mental health challenges or neurodivergence;
- around three-quarters have experienced addiction issues;
- over half are homeless or at risk of homelessness;
- many have experienced involvement with the criminal justice system or domestic abuse.

Despite these challenges, the outcomes have been remarkable.

Every participant reported that taking part gave them a meaningful sense of purpose. Ninety-five per cent reported improvements extending beyond the farm, including reduced anxiety, increased confidence and stronger social connections, while more than two-thirds said they felt happier as a result of participating. Some have progressed into further training and employment opportunities.

The programme has also benefited the mental health and social practitioner referrers and farmers themselves. Providing opportunities for farm diversification, improving wellbeing and strengthening links between farming and local communities. The programme has also enabled practitioners to develop greater confidence, stronger client relationships, increased job satisfaction, and a renewed sense of purpose as meaningful outdoor, farm-based activities revealed clients' capabilities while deepening trust and engagement.

A social return on investment assessment, based on average figures for similar schemes, suggests that Farm for Health generates between £2.30 and £5.04 of social value for every £1 invested, demonstrating that relatively modest charitable investment can deliver substantial economic and social benefit.

We believe this programme has the potential to become one of the country's leading examples of nature-based health intervention.

Surrey Hills Ranger Service

The Society's new Ranger Service has rapidly established itself as a major force for practical conservation across the National Landscape.

Supported through DEFRA's Capital Uplift funding, the Rangers have improved promoted routes, enhanced wildlife habitats, expanded volunteering and strengthened relationships with landowners, local authorities and community organisations.

Among the achievements during the 2025/26 year were:

- management of 586.5 km of promoted routes;
- installation of accessible infrastructure;
- complete updating and waymarking of promoted routes;
- major habitat restoration and conservation activity;
- 11130 trees planted
- 3911m of hedge planting or improvement
- 363m of dead hedging created
- significant investment in volunteer training and development.

One particularly encouraging feature has been the growth of our volunteer workforce with 149 new volunteers registered during the year. During the period volunteers contributed the equivalent of 353 volunteer days, enabling the Society to deliver considerably more than could have been achieved through paid staff alone

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The Ranger Service has also demonstrated the considerable value of partnership working. Working alongside organisations such as Surrey Choices and Surrey Coalition of Disabled People, volunteers have delivered projects at a fraction of commercial cost whilst simultaneously creating valuable training and wellbeing opportunities.

Looking ahead

As we look to the future, we are confident that the Society is well placed to play an increasingly important role within the Surrey Hills National Landscape.
Our priorities for the coming year include:

- expanding Farm for Health across Surrey;
- embedding and growing the Ranger Service;
- developing new opportunities for volunteers;
- continuing to improve access to nature for people from every community;
- strengthening our organisational governance through our planned transition to a Charitable Incorporated Organisation (CIO);
- securing the long-term funding needed to sustain and grow our charitable work through a new Surrey Hills Nature Fund and other fundraising.

At a time when both nature recovery and community wellbeing face increasing challenges, the Surrey Hills Society has demonstrated that practical conservation, farming, volunteering and health can be brought together to deliver lasting public benefit.

Thanks

Finally, I would like to thank everyone who has supported the Society during the year.

Our members remain the foundation upon which everything else is built. We are grateful for your subscriptions, your encouragement and your participation.

I also thank our trustees, staff, volunteers, partner organisations, funders, landowners and supporters. Their commitment, expertise and generosity have enabled the Society to achieve far more than any one organisation could accomplish alone.

Together we are helping to ensure that the Surrey Hills National Landscape remains a place where nature flourishes, people thrive and future generations can continue to enjoy one of England's finest protected landscapes.

Gordon Jackson
Chairman
Surrey Hills Society

FINANCIAL REVIEW & RESERVES POLICY

As in previous years, the Society's work is funded by membership subscriptions, donations and grants received for specific purposes. Our Newsletter sponsor is Bury Hill Estate Management Limited whom we thank wholeheartedly for their support.

Overall, the Society's financial position is strong with net reserves of £142,980 at 31 March 2026. Unrestricted Reserves now stand at £70,551 and the Trustees are therefore confident that the Charity has appropriate reserves to finance the increasingly diverse range of activities that are now being undertaken without necessarily relying on grant funding to do so. The Society's reserves provide the Trustees with confidence that The Society can continue to operate as a going concern over the next twelve-month period.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

The Charity is controlled by its governing document and constitutes a company limited by guarantee as defined by the Companies Act 2006.

Recruitment and Appointment of New Trustees

The Trustees have received great support and encouragement from the Surrey Hills Board. They have also been fortunate to have help from a number of hardworking volunteers that have formed the various committees that do so much to run the day-to-day affairs of the Society. The directors of the company are also the charity trustees for the purposes of charity law and under the company's Articles. Trustees are initially appointed to the trustee board and proposed for election at the AGM following their appointment. One third of the trustees retire by rotation at the AGM each year. If the charity is unable to fill the vacancy of a retiring trustee, the trustee may be re-appointed.

Management Structure

The trustees have delegated day to day management of the Society to various committees which meet regularly.

Risk Management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. The trustees have the responsibility for identifying and assessing the Society's key risks arising from the various activities it undertakes and these matters are considered at trustee meetings along with recommended mitigating actions. Such mitigation includes clear controls over our finances, insurance arrangements and ensuring that, whatever the nature of a given activity, a risk assessment is carried out.

Surrey Hills Society

Report of the Trustees
for the Year Ended 31 March 2025

Reference and Administrative Details

Registered Company no: 6555157 (England and Wales)
Registered Charity no: 1125532

Registered Office: Warren Farm Barns, Headley Lane, Mickleham, Surrey RH5 6DG

Trustees
Trustees and Directors

The following Trustees served throughout the current and preceding periods unless noted otherwise below:

M Cantor
P Salisbury
G Jackson
K McCusker
S Robinson
K Newson – Clark
S.Luthra
C. Harrison – Resigned 18.10.2025
J Herd – Appointed 18.10.2025

Independent Examiner

Nicholas Boot F.C.A.
Bullimores LLP
Old Printers Yard
156 South Street
Dorking
Surrey
RH4 2HF

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

Approved by the Board of Trustees on 30/9/26 and signed on its behalf by:

Trustee - M Cantor

Surrey Hills Society

Independent Examiner's Report to the Trustees of the Surrey Hills Society

I report on the accounts of the Surrey Hills Society for the year ended 31 March 2026, which comprise the Statement of Financial Activities, Balance Sheet and related notes.

Respective Responsibilities of Trustees and Examiner

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Basis for Independent Examiner's Report

Your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the ICAEW, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Nicholas Boot F.C.A.
For and on behalf of Bullimores LLP
Chartered Accountants

Old Printers Yard
156 South Street
Dorking
SurreyRH4 2HF

Surrey Hills Society

Statement of Financial Activities for the Year Ended 31 March 2026
Including Income and Expenditure Account

	Notes	Unrestricted Funds £	Restricted Funds £	31.3.26 Total Funds £	31.3.25 Total Funds £
INCOME AND ENDOWMENTS FROM:					
Donations and Legacies		45,129		45,129	23,787
Charitable Activities			118,994	118,994	36,620
Events		7,875		7,875	9,180
Promotional		386		386	924
Investment Income	2	841		841	483
Total		54,231	118,994	173,225	70,994
EXPENDITURE ON					
Charitable Activities					
Events & Operations	3	34,201	99,983	134,184	114,828
Promotional	3	154	-	154	649
Total		34,355	99,983	134,338	115,477
NET INCOME/(EXPENDITURE)		19,876	19,011	38,887	(44,483)
RECONCILIATION OF FUNDS					
Total funds brought forward		50,675	53,418	104,093	148,576
TOTAL FUNDS CARRIED FORWARD		70,551	72,429	142,980	104,093

CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities

These notes form part of these financial statements

Surrey Hills Society

Balance Sheet at 31 March 2026

	Notes	Unrestricted Funds	Restricted Funds	31.3.26 Total Funds	31.3.25 Total Funds
		£	£	£	£
FIXED ASSETS					
Equipment	8	10,824		10,824	149
CURRENT ASSETS					
Debtors	9	45,136		45,136	12,130
Cash at Bank and in hand		21,117	72,429	93,546	103,049
CURRENT ASSETS		66,253	72,429	138,682	115,328
CREDITORS					
Amounts falling due within one year.	10	6,526	0	6,526	11,235
NET CURRENT ASSETS		59,727	72,429	132,156	103,944
TOTAL ASSETS LESS CURRENT LIABILITIES		70,551	72,429	142,980	104,093
NET ASSETS		70,551	72,429	142,980	104,093
FUNDS					
Unrestricted Funds		70,551	-	70,551	50,675
Restricted Funds		-	72,429	72,429	53,418
TOTAL FUNDS		70,551	72,429	142,980	104,093

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2026.

The members have not required the charitable company to obtain an audit of its financial statements for the year ended 31 March 2026 in accordance with Section 476 of the Companies Act 2006.

The Trustees acknowledge their responsibilities for:
a) ensuring that the charitable company keeps accounting records that comply with sections 386 and 387 of the Companies Act 2006; and

b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of sections 394 and 395 which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the Board of Trustees on 30/9/26 and were signed on its behalf by:

TRUSTEE – M Cantor

DATE

Notes to the Financial Statements for the year ended 31 March 2026

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the U.K. and Republic of Ireland (FRS 102). The charitable company is a public benefit entity for the purposes of FRS 102 and a registered charity established as a company under guarantee and therefore has also prepared its financial statements in accordance with the Statement of Recommended Practice applicable to charities who prepare their accounts in accordance with the Financial Reporting Standards in the U.K and Republic of Ireland (FRS 102, Charities SORP), the Companies Act 2006 and the Charities Act 2011. The financial statements have been prepared in accordance with the historical cost convention.

Financial Reporting Standard 102 - reduced disclosure exemptions.

The charity has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102.
- the requirements of Section 7 Statement of Cash Flows

Going Concern

The Trustees have assessed whether the use of the going concern basis is appropriate and have considered possible events or conditions that might cast significant doubt on the ability of the charitable company to continue as a going concern. The Trustees have made this assessment for a period of at least one year from the date of the approval of the financial statements. In particular, the Trustees have considered the charitable company's forecasts and projections and have taken account of pressures on donation income. After making enquiries the Trustees have concluded that there is a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. The charitable company therefore continues to adopt the going concern basis in preparing its financial statements.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs by category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with use of resources.

Tangible Fixed Assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life

Plant and Machinery	25% on cost

Taxation

The charity is exempt from Corporation Tax on its charitable activities.

Fund Accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees. Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor when funds are raised for particular restricted purposes.
Further explanations of the nature and purpose of each fund is included in the notes to the financial statements.

Critical Accounting Estimates and Areas of Judgement
In the view of the trustees, in applying the accounting policies adopted, no judgements were required that have a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions carry a significant risk of material adjustment in the next financial year.

Financial Instruments
(i) Cash and Cash Equivalents
Cash and Cash Equivalents include cash at bank and in hand and short-term deposits with a maturity date of three months or less.

(ii) **Debtors and Creditors**
Debtors and creditors receivable or payable within one year of the reporting date are carried at their transaction price. Debtors and creditors that are receivable in more than one year and not subject to a market rate of interest are measured at the present value of the expected future receipts or payments discounted at a market rate of interest.

2. INVESTMENT INCOME

	31.3.26	31.3.25
	£	£
Bank interest	893	483

3. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support Costs	TOTAL
	£	£	£
Events	5,049	129,135	134,184
Promotional	154	-	154
	5,203	129,135	134,338

£99,983 (2025: £84,264) of expenditure was in respect of restricted funds.

4. SUPPORT COSTS

	Totals
	£
Management	28,112
Staff costs	101,023
TOTAL	129,135

5. NET INCOME/(EXPENDITURE)
After charging:

	31.3.26	31.3.25
Depreciation - owned assets	3,757	1,060

6. EMPLOYEES

During the year there were 4 members of staff(2025: 3), a majority of the costs were charged to the Restricted Funds established for the purpose of supporting their roles.

	31.3.26	31.3.25
	£	£
Wages and salaries	128,974	95,774

7. TRUSTEES REMUNERATION AND BENEFITS

Key Management personnel include the Trustees of the charitable company.
There was no trustee remuneration of any kind or reimbursement of expenditure for the years ended 31.3.26 and 31.3.25.

8. TANGIBLE FIXED ASSETS

	Plant & Machinery	Motor
At 1.4.25	£	£
Cost	4,243	-
Additions	499	13,933
Totals	4,742	13,933
Depreciation		
At 1.4.25	4,094	-
Charge for the year	274	3,483
Totals	4,368	3,483
Net Book Value		
At 31.3.26	374	10,450
At 31.3.25	149	-

9. DEBTORS

	31.3.26	31.3.25
	£	£
Rent Deposit	63	63
Other Debtors	45,073	12,067
TOTAL	45,136	12,130

10 CREDITORS

	31.3.26	31.3.25
	£	£
Other Creditors (Unrestricted)	(924)	4,873
Payroll Taxes	5,355	4,593
Accrued Pensions	2,095	1,769
TOTAL	6,526	11,235

11. MOVEMENT IN FUNDS

	At 1.4.25	Net movement in funds	At 31.3.26
	£	£	£
Unrestricted funds			
General Fund	50,675	19,876	70,551
East Surrey Care Farm Project	39,078	(15,344)	23,734
Raindrop Book	-	(483)	(483)
Volunteer Co-Ordinator	12,340	(12,340)	-
Horsley Preservation Society	-	12,000	12,000
Wanderdusk	2,000	(2,000)	
Surrey Hills Ranger Service	-	36,428	36,428
Acorn Fund	-	750	750
Total Restricted Funds	53,418	19,011	72,429
TOTAL FUNDS	104,093	38,887	142,980

The restricted funds listed above are held by the Society to be spent in due course on specific activities:

Volunteer Co-Ordinators - Funds retained to support the employment of our Volunteer Co-Ordinator.

Send Prison -Artwork created for Surrey Hills Society in conjunction with the Michael Varah Fund.

East Surrey Care Farm Project – Piloting of nature-based health interventions on farms in East Surrey.

12. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2026 or 31 March 2025.

Surrey Hills Society
Detailed statement of financial activities for the year ended 31 March 2026

	31.3.26 £	31.3.25 £
INCOME AND ENDOWMENTS		
Donations and Legacies		
Donations	397	787
Gift Aid	1,992	1,802
Subscriptions	9,590	11,283
Other Income	33,150	9,915
Restricted Activities	118,994	36,620
Total - Income and Endowments	164,123	60,407
Investment Income		
Bank Interest	841	483
Charitable Activities		
Event Income	7,875	9,180
Promotional sales	136	739
Gift Packs	250	185
Total - Charitable Activities	8,261	10,104
Total Incoming Resources	173,225	70,994
EXPENDITURE		
Charitable Activities		
Attendance at Shows	29	649
Direct Clothing Costs	118	373
Direct Event Costs	5,049	5,998
Other merchandising costs		233
Promotion	154	-
Restricted Activities	99,983	84,264
Total Expenditure - Charitable Activities	105,333	91,517
Support Costs		
Management		
Salaries	2,415	-
Insurance	3,578	853
Printing	3,266	5,020
Postage and Stationery	711	1,128
Sundries	1,235	732
Consultancy Fees	6,640	7,034
Technology and IT	3,348	1,080
Archive Rent	1,438	1,438
Bank & Card charges	320	644
PR and Social Media	-	2,910
Subscriptions	1,049	-
Depreciation	3,757	1,060
Other SHS Adminstrative cost	355	-
Total Expenditure - Support Costs	28,112	21,899
Other		
Donations	893	2,061

Total Resources Expended	134,338	115,477
Net income/ (Expenditure)	38,887	(44,483)